FORM 4

### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

OMB APPROVAL

| OMB Number:              | 3235-0287 |
|--------------------------|-----------|
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| hours per response:      | 0.5       |

# STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan for the purchase or sale of equity securities of the issuer that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10. Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| 1. Name and Address Harris Anthon | of Reporting Person* y J                |       | 2. Issuer Name and Ticker or Trading Symbol BARRETT BUSINESS SERVICES INC [ BBSI ] |          | tionship of Reporting Perso<br>all applicable)<br>Director<br>Officer (give title<br>below) | on(s) to Issuer  10% Owner  Other (specify below) |
|-----------------------------------|---|-------|--|----------|---|---|
| (Last)<br>8100 NE PARKW           | · / / / / / / / / / / / / / / / / / / / |       | 3. Date of Earliest Transaction (Month/Day/Year) 11/09/2024                        |          | Executive VP  | , ,   |
| (Street) VANCOUVER                | WA                                      | 98662 | 4. If Amendment, Date of Original Filed (Month/Day/Year)                           | 6. Indiv | idual or Joint/Group Filing<br>Form filed by One Repo<br>Form filed by More than            | rting Person                                      |
| (City)                            | (State)                                 | (Zip) |  |          | by More than  | one repensing release                             |

## Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

| 1. Title of Security (Instr. 3) | 2. Transaction<br>Date<br>(Month/Day/Year) | 2A. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year) | Transaction Code (Instr. |   | 4. Securities Acquired (A) or<br>Disposed Of (D) (Instr. 3, 4 and 5) |   |                  | 5. Amount of<br>Securities<br>Beneficially Owned<br>Following Reported<br>Transaction(s) | 6. Ownership<br>Form: Direct (D)<br>or Indirect (I)<br>(Instr. 4) | Beneficial<br>Ownership |
|---------------------------------|--|---|--------------------------|---|--|---|------------------|--|---|-------------------------|
|                                 |  |   | Code                     | v | Amount (A) or (D) Price  |   | (Instr. 3 and 4) |  | (Instr. 4)  |                         |
| Common Stock                    | 11/09/2024                                 |   | M                        |   | 6,004  | A | \$0.00           | 75,107   | D   |                         |
| Common Stock                    | 11/11/2024                                 |   | F                        |   | 2,363  | D | \$42.88          | 72,744   | D   |                         |

## Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of<br>Derivative<br>Security (Instr. 3) | 2.<br>Conversion<br>or Exercise<br>Price of<br>Derivative<br>Security | 3. Transaction<br>Date<br>(Month/Day/Year) | 3A. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year) | 4.<br>Transac<br>Code (li<br>8) |   | 5. Number of<br>Derivative<br>Securities<br>Acquired (A)<br>or Disposed of<br>(D) (Instr. 3, 4<br>and 5) |       | tive Expiration Date (Month/Day/Year) cosed of |                    | 7. Title and Amount of<br>Securities Underlying<br>Derivative Security (Instr.<br>3 and 4) |                                     | 8. Price of<br>Derivative<br>Security<br>(Instr. 5) | 9. Number of<br>derivative<br>Securities<br>Beneficially<br>Owned<br>Following<br>Reported | 10.<br>Ownership<br>Form:<br>Direct (D)<br>or Indirect<br>(I) (Instr. 4) | 11. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |
|--|---|--|---|---------------------------------|---|--|-------|--|--------------------|--|-------------------------------------|---|--|--|--|
|  |   |  |   | Code                            | v | (A)  | (D)   | Date<br>Exercisable                            | Expiration<br>Date | Title  | Amount<br>or<br>Number<br>of Shares |   | Transaction(s)<br>(Instr. 4)   |  |  |
| Restricted Stock<br>Units                        | (1)   | 11/09/2024                                 |   | M                               |   |  | 6,004 | (2)  | (2)                | Common<br>Stock  | 6,004                               | \$0.00  | 0.00   | D  |  |

# Explanation of Responses:

- 1. Each Restricted Stock Unit represents a contingent right to receive one share of the Issuer's common stock.
- 2. The Restricted Stock Units vest in four equal annual installments beginning November 9, 2021, and will be settled by delivery of unrestricted shares of common stock on the vesting date.

### Remarks:

/s/ Anthony Harris

11/12/2024

\*\* Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- \* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.